

[!\[\]\(c8d96c8885d3000a912c2582004aed63_img.jpg\) \(<https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/>\)](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/)
[!\[\]\(3ad821e3ca7dd4cb7003e9c8d982e254_img.jpg\) \(<https://web.archive.org/web/20260507180046/https://twitter.com/BusOfGovernment>\)](https://web.archive.org/web/20260507180046/https://twitter.com/BusOfGovernment)
[!\[\]\(177bde115c7ebbeffa559d05eea9e94b_img.jpg\) \(<https://web.archive.org/web/20260507180046/https://www.facebook.com/pages/The-Center-for-The-Business-of-Government/48089474833>\)](https://web.archive.org/web/20260507180046/https://www.facebook.com/pages/The-Center-for-The-Business-of-Government/48089474833)
[!\[\]\(cab2e95699b614c49dd80341e1932607_img.jpg\) \(<https://web.archive.org/web/20260507180046/https://www.linkedin.com/groups?gid=1802258>\)](https://web.archive.org/web/20260507180046/https://www.linkedin.com/groups?gid=1802258)
[!\[\]\(75f9a43febaa9aa08b77b73c8ad8a855_img.jpg\) \(<https://web.archive.org/web/20260507180046/https://www.instagram.com/businessofgovernment/>\)](https://web.archive.org/web/20260507180046/https://www.instagram.com/businessofgovernment/)
YouTube
(<https://web.archive.org/web/20260507180046/https://www.youtube.com/user/businessofgovernment>)



HOME ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/))

BLOG ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/BLOG](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/blog))

REPORTS ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/REPORTS](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/reports))



INTERVIEWS ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/INTERVIEWS](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/interviews))

MAGAZINE
([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/MAGAZINE_EDITION/BUSINESS-
GOVERNMENT-MAGAZINE-2024](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/magazine_edition/business-government-magazine-2024))

BOOKS ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/BOOKS](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/books))

ABOUT US ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/ABOUT](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/about))

Bob Westbrook

HOME ([/WEB/20260507180046/HTTPS://WWW.BUSINESSOFGOVERNMENT.ORG/](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/))

Fellow
National Academy of Public Administration



rawestbrooks@outlook.com

(<https://web.archive.org/web/20260507180046/mailto:rawestbrooks@outlook.com>)

Bob Westbrooks is an attorney, certified public accountant, certified internal auditor, former federal investigator, and fraud and corruption risk expert. His work focuses on strengthening the capacity of U.S. and foreign public sector oversight organizations to provide independent, risk-based, data-driven insights for policymakers and the public.

Prior to leaving federal service in 2022, Bob spent 28 years in the oversight community, and served as an Inspector General prior to being designated as Executive Director of the Pandemic Response Accountability Committee at the beginning of the national pandemic emergency.

Bob previously served for five years as Inspector General of the Pension Benefit Guaranty Corporation where he helped protect the pensions of over 35 million American workers, and before that served as Deputy Inspector General at the U.S. Small Business Administration. Bob was elected chair of the Professional Development Committee of the Council of the Inspectors General on Integrity and Efficiency (CIGIE) and to the CIGIE Executive Council. As chair, Bob promoted leadership at all levels and led CIGIEwide inclusion initiatives.

Bob is the author of *Left Holding the Bag: A Watchdog's Account of How Washington Fumbled its COVID Test*, about government accountability and transparency during the pandemic crisis, and is the author of a chapter on risk management ('Creating a Win-Win Relationship') for the 2019 book, *Public Sector Enterprise Risk Management*.

Additional Content by this Author/Guest

Bob Westbrook

(/web/20260507180046/https://www.businessofgovernn
westbrook-0)

A Prepared Federal Government: Preventing Fraud and
Improper Payments in Emergency Funding

(/web/20260507180046/https://www.businessofgovernn
federal-government-preventing-fraud-and-improper-
payments-emergency-funding)

Conversation with Bob Westbrook on Left Holding the
Bag: A Watchdog's Account of How Washington
Fumbled its Covid Test

(/web/20260507180046/https://www.businessofgovernn

Bob Westbrook

(/web/20260507180046/https://www.businessofgovernn
westbrook)

Bob Westbrook, Executive Director, Pandemic
Response Accountability Committee

(/web/20260507180046/https://www.businessofgovernn



Copyright © 2025 IBM Center for The Business of Government

About Us:

The IBM Center for The Business of Government connects research to practice, applying scholarship to real world issues and decisions for government. The Center stimulates research and facilitates discussion of new approaches to improving the effectiveness of government at the federal, state, local, and international levels.

Subscribe:

Subscribe to the IBM Center general e-Newsletter

(<https://web.archive.org/web/20260507180046/https://app.mailerlite.com/webforms/landing/b2c5m1>)

Subscribe to our research stipend e-Newsletter

(<https://web.archive.org/web/20260507180046/https://app.mailerlite.com/webforms/landing/w0j7m4>)

Follow us on your favorite social media sites.



(<https://web.archive.org/web/20260507180046/https://twitter.com/BusOfGovernment>)



(<https://web.archive.org/web/20260507180046/https://www.facebook.com/pages/The-Center-for-The-Business-of-Government/48089474833>)



(<https://web.archive.org/web/20260507180046/https://www.linkedin.com/company/ibm-cbg/>)



(<https://web.archive.org/web/20260507180046/https://www.instagram.com/businessofgovernment/>)



YouTube (<https://web.archive.org/web/20260507180046/https://www.youtube.com/user/businessofgovernment>)

[Cookie Preferences \(https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/node/5361\)](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/node/5361) |

[Privacy \(https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/node/5363\)](https://web.archive.org/web/20260507180046/https://www.businessofgovernment.org/node/5363)

Contact Us:

600 14th Street, NW

Second Floor

Washington, DC 20005

(202) 551-9342

Email Us (<https://web.archive.org/web/20260507180046/mailto:businessofgovernment@us.ibm.com>)